
L E T T E R*M^r John Scott
Advocate*


To the PARTNERS of

Mess. DOUGLAS, HERON, and COMPANY.

In answer to a LETTER addressed to them, of 12th
March 1779, under the signature of JOHN FOR-
DYCE.

From a FELLOW-PARTNER.

1779.





L E T T E R

To the PARTNERS of

Mess. DOUGLAS, HERON, and COMPANY.

June 18. 1779.

FELLOW-PARTNERS,

THE history of our wonderful affairs, and of the singular misfortunes which have been the unhappy result of a bad system of management, has been lately communicated to us in the Report of the Committee of Inquiry, which has been printed by authority of a general meeting of the Partners, and which I doubt not has been attentively perused by many of you. By means of it, our affairs have been recovered from an obscurity and confusion, which had, in a good measure, rendered them unintelligible. A clear and authentic view is given us, of the causes and progress of our distress; and as it abounds with a variety of important matter, worthy of most serious attention, it may justly be considered to form no inconsiderable branch of our affairs.

The extinction of our engagements to the public, as recommended in the conclusion of the Report, and the recovery of the proper funds of the Company, in so far as practicable, are, no doubt, objects of the first concern, which I am hopeful a steady management, and an unanimous exertion of the Partners, will soon accomplish. But the redress of injuries sustained, if within the reach of legal remedy, seems to be a branch of our affairs

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which no less demands a firm and steady attention. The treatment we have received; the unexampled distresses which we have already suffered, and under which we still labour, have placed us in a situation, which not only gives us an undoubted title, but suggests it as an essential duty, to pay the strictest attention to our interest in this last particular. Dupes as we have been to the follies and artifices of others, it is a duty which we owe to ourselves, to our families, to our friends, to our own reputation, to preserve our fortunes as far as we can, and to vindicate our character, and our conduct, as Men, though at the expence of our prudence and sagacity as Partners.

Among a multitude of instances of improper conduct, and of flagrant abuses committed by our Directors, in every branch of management, there is one particularly taken notice of in the Report, which seems to be of a very deep nature to the parties interested, I mean that which respects the transactions of composition, entered into in 1772, by some of our Directors, with the house of Charles Fergusson and Company, and with John Fordyce, and the other partners of the houses under the firm of *Fordyce, Malcolm, and Company*, and *Fordyce, Grant, and Company*.

It appears, that Charles Fergusson and Company, at the period of their failure in June 1772, had become indebted to the Edinburgh branch of Douglas, Heron, and Company, in upwards of L. 13,000; and that Mr Fordyce, and the houses above mentioned, in which he was concerned, had become indebted to that Branch in upwards of L. 22,000.

Upon occasion of the failures which happened at that fatal period, proposals were made in behalf of Charles Fergusson and Company, and of Mr Fordyce and his Partners, for paying certain compositions to their creditors, in full of their debts. The former offered a composition of 5 s. in the pound, the latter a composition of 6 s. 6 d. a-pound; but this last was made payable at such distant terms, that the real present value of it was considerably diminished.

Application having been made to some of our Directors, in behalf of the bankrupts, soliciting them to accede to the proposed compositions in name of the Company, they thought proper to do so, without consulting their constituents; and the composition-money having been afterwards paid into the hands of the Company's managers, the debts were understood by them to be discharged. The transactions, however, were never in any manner communicated

communicated to the Proprietors at any general meeting, and of course were never approved of by them.

The affairs of the Company fell into much disorder and embarrassment after the failures in June 1772. That unhappy crisis of our fate was succeeded by the annuity-transaction; and the calamities which surrounded us being so numerous and so alarming, many particulars in our affairs, which, compared with greater objects of distress then pressing upon us, did not appear of such high moment, were not attended to. It was not then the proper season of inquiry. We had not yet finished a most unprosperous voyage; the vessel in which we were embarked had become the destined sport of multiplying storms; and to avoid a total shipwreck was the chief object of our attention. It ought not therefore to excite much wonder, that, during so disastrous a period, the nature and effect of the above, as well as of many other transactions lately brought under our view in the Report of the Committee of Inquiry, escaped the notice and observation of the Partners.

To this hour, however, it will be observed, that no general meeting of Proprietors has ever given their sanction to these transactions. They rest solely upon the act and proceedings of our Managers, during the period immediately subsequent to June 1772; and the particulars of the transactions were not till of late made known to the Partners. The balances accordingly of the compounded debts still remain, *ex facie* of the books, a part of the Company's funds; nor has there been any transfer of those balances to the debit of Profit and Loss; which, upon the supposition that the discharge of the debts was effectual, there ought to have been; but which could not have been made without the authority of a general meeting of Proprietors.

The Report of the Committee of Inquiry, after narrating fully the particulars of the transactions of composition, has suggested the grounds upon which these transactions ought not to be effectual against the Company. It sets forth, in the *first* place, That the Directors had no power to compound any debt due to the Company, without the consent of the Proprietors: That such a transaction was not an act of ordinary administration, by which they could bind the Company at large: That it was an act which required special powers from the Proprietors, in order to give it validity; and that neither by the contract of copartnery, nor by any subsequent resolution of the Proprietors, had such power been committed

committed to our Managers. *2dly*, That although such powers had been committed to our Managers; yet in this instance these powers had not been exercised by any competent legal meeting of Directors, but by meetings where no quorum was present. And, *3dly*, That the transactions had been concluded without any sufficient or satisfactory evidence, with respect to the real state of the affairs of the bankrupts.

Upon these grounds it is suggested in the Report, that the transactions may be set aside at the instance of the Company. If we should succeed in doing so, the consequence will be, that although the compositions may be effectual against other creditors; yet the persons whose debts to us are said to be compounded, will still remain our debtors in the full amount of their debt, after deduction of such partial payments as may have been received; and from the present apparent independence or opulence of those persons, we might have good reason to expect a full recovery of the debt.

The question agitated in the Report is of great importance; — the material facts are uncontroverted; — the argument in behalf of the Proprietors appears to be solid, and the stake is deep; — upwards of L. 35,000 of the Company's debts is said to have been discharged for a fourth part of the value, by the act of a few of our Directors, without our own consent or approbation; — and if a full recovery of the debt can be effected, it will make a material difference upon the state of our affairs. It will bring relief to all, and may be the means of saving to some of us a small remainder of our fortunes. We may feel, and as men we are bound to feel, for the distresses of others; but amidst the present unexampled excess of adversity which presses upon us, every justifiable motive concurs in prompting us first to endeavour to alleviate our own.

In answer to that part of the Report which treats of this subject, and in justification of the transactions complained of, a Letter under the signature of JOHN FORDYCE, addressed to the Proprietors of Douglas, Heron, and Company, has lately appeared. In this letter an elaborate detail is given you of the rise, nature, and progress of the different accounts, transactions, and settlements, which took place betwixt him and his copartners on the one part, and the Edinburgh Branch of Douglas, Heron, and Company, on the other part. But as it does not differ from the Report of the Committee of Inquiry in any of the material facts which

which give rise to the question between them and us; so neither does it in any degree affect the argument which seems to demonstrate the invalidity of the transaction. The letter is wrote with accuracy, with ability, and with temper; and I am unwilling to deny it any praise that justly belongs to it: But as the chief characteristic of it, in my opinion, is art; and as the tendency of it seems to be to withdraw your attention from what is your substantial concern, and to amuse you with details which can only interest those who were the immediate actors in them, it may not be improper to make a few remarks upon that performance, and to recal your attention to the genuine merits of the case, as laid before you in the Report.

I judge it altogether unnecessary to enter into any particular examination of the truth of that anxious narrative which the author has been at such pains to form, with respect to the origin, nature, progress, and apparent state of the different accounts, transactions, and settlements, which took place between him and his Partners, and the Edinburgh Branch of Douglas, Heron, and Company, prior to the failure of the former in June 1772. A great part of the Address indeed is employed in this elaborate detail; but as it does not seem in any degree to affect the merits of the question at issue, I shall confine myself to a few general remarks upon that part of the performance.

From the manner in which these transactions are stated, — from the style in which the detail of them is wrote, — from the mode of expression every where adopted, — from the spirit of independence, and even of accusation, which it breathes, — and from the egotism of his sufferings, contrasted with the support which, he says, he at all times gave you, — one would imagine, that the author of this Address to you had been the injured person; that his sufferings had been unexampled, and ought to have been transferred to you; and that the losses which you incurred by your connections with him and his partners, were far less than they ought to have been: in short, that he alone had been the unhappy victim, and that you had assisted at performing the sacrifice. — But when the situation and circumstances of the parties are considered, the propositions I have mentioned, and which the person who addresses you seems desirous to establish, bear such strong interior evidence against their own credibility, — that it seems almost unnecessary to expose the fallacy which characterises

terises his narrative, although it was more impenetrable than it really is.

Much art is employed in separating the views of the several accounts and settlements which took place at different periods; and by showing the effects of each, with an appearance of candour, ostensible balances upon them are exhibited as against you, in favour of Mr Fordyce and his partners. But, at the same time, care is taken to conceal the complex view of the whole existing transactions between the parties at these periods; although, from this view alone, the actual existing risk at any one time can be discovered. The deep circulation in which our Managers unfortunately embarked with these gentlemen from the very commencement of our business; the vast quantity of their paper, which, in consequence of this connection, was at all times in our possession, and for which we paid them full value in cash, or in bills upon our correspondents; the constant danger to which we were by this means exposed during the whole period of our transactions with them; and which, in the end involved us in such multiplied calamities, while, at the same time, it cannot be pretended, that they run any risk from the counterpart of the circulation, for which our Company was bound;—none of these particulars are brought under your view: And the reader, after being led through a labyrinth of accounts and settlements, by which he is seduced into a belief, that, at every period of our transactions, and even at the settlement in June 1772, Mr Fordyce and his partners were our constant creditors, finds, to his astonishment, an instant reversal of their situation. The scene is quickly changed; and they that even now *figured* as our creditors, emerge at once our debtors, to the extent of no less than L. 22,373, the sum upon which the composition was offered.

*Vide p. 8. of
the Letter.*

In searching for a solution of this enigma, a little reflection soon detects the fallacy: *Latet anguis in herba*. The accounts and settlements upon which these boasted balances appeared due, were, from the nature of our transactions, hypothetical, as all accounts during the period of such transactions must be; nor could any true state of matters between you and them be obtained, until there was an end of your transactions, and until the constant danger arising from their paper in your possession was removed, or the charge against them, in consequence of the dishonour

dishonour of their bills, was brought to their debit. It was thus with you in June 1772. The account, as then stated between you and Mr Fordyce and his partners, was from the nature of the transactions between us hypothetical. The balance arising upon it against you, was conjectural, liable to sad variations, and depending upon calamities which were about to happen. An actual risk existed, to which you were then exposed; and so soon as this issued in actual misfortunes, you immediately became creditors in a vast sum to those to whom you had lately appeared to be debtors. It is fit, therefore, that you should beware of the deceitful evidence arising from accounts of this nature: under the cover of apparent safety, they hide real danger. They may be compared to the Trojan horse, which was found full of armed men: and I may be permitted to give you the warning which was given upon that occasion, *Equo ne credite, Teucris*.

The author of this Address to you, frequently insinuates, that the whole of the transactions between him and you were solicited by your Directors, and entered into for your support and relief alone, without being attended with reciprocal advantages to him and his partners. The deplorable state to which the affairs of our Company were very quickly reduced by the bad management of our Directors, is one of the chief grounds of our complaints against them, as well as one of the qualifications of our damage; and the nature of those hazardous connections which, by that means, they found themselves obliged to form with Mr Fordyce, and other dealers in fictitious bills, they are best able to explain. It is a matter of small moment to the partners of the Company; but that this unhappy traffic was not attended with reciprocal advantages to Mr Fordyce and his friends, is an insinuation, the incredibility of which, all circumstances considered, is a sufficient guard against the effects of it upon any person of the least intelligence or reflection. It seems, however, to be urged with peculiar indelicacy, and ought not therefore to escape animadversion. It is well known, that Fordyce, Malcolm, and Company, and Fordyce, Grant, and Company, two houses, consisting of the same members, though assuming different firms, had been skilled in the arts and devices of circulation long before our establishment as a Company. They, as well as many others in this country, then depended on it for their very existence in the commercial

mercial world; and they remained entangled in its fetters until their splendid bankruptcy in 1772. Is it possible therefore to imagine, that, to the mere creatures of circulation, a connection with a Company, for whose transactions the security of a great part of a kingdom was pledged to the public, was not a desirable object? Is it not self-evident, that such a connection would be attended with advantages infinitely more conducive to the support of their credit than to the support of ours? Does not the author himself admit, that they also received commission, &c. from us upon the very bills they themselves drew? And now when we have an opportunity of reasoning from effects to causes, can it admit of a doubt, that the name of our Company, mingling with their transactions, and adding credit to them, must have prolonged their existence, as well as the existence of other adventurers in that branch of business?

We are told by the author of this Address, That the transactions between him and us were not only for our support and relief alone, without any reciprocal advantages to him and his partners; but that his losses and sufferings by those transactions have been greater than ours. In particular, he insists much upon this topic, when he treats of that branch of the circulation in which we were concerned with him, whereby he drew bills in our favour upon Alexander Fordyce, for value paid by us to him in bills upon our correspondents. His loss, by this transaction, he represents as far greater than ours. But there is so much fallacy in his reasoning upon this subject, that although I do not mean critically to examine and analyse every part of his performance, I cannot permit this instance to pass unnoticed.

Admitting the facts to be as stated by himself, it appears, that, previous to his drawing upon Alexander Fordyce in our favour, he had remitted the value to him; and he will not surely dispute his having received full value from us for the bills he drew, besides commission, &c. The value, therefore, which he thus received, replaced the value which he says he had previously remitted; and consequently his funds remained the same as they were before the transaction existed. Such being the case, the only effect of the transaction on his affairs was, that by the return of his bills, to the amount of L. 11,200, his estate was loaded with so much additional debt, which in the persons of the holders of the bills
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fell to receive a corresponding dividend, not only from the estate of Alexander Fordyce, but from his own estate. — He says, p. 10. That as he was not intitled to draw upon Alexander Fordyce until he first remitted him, and as the transaction was solicited by our Directors for our support, the whole consequences of it ought to have resulted upon us; and that he ought to have stipulated with our Directors, that this should be the case, but omitted to do so. But if he is serious in making this observation, there is a confusion, or a refinement, in the idea, which unhinges every commercial principle. We had nothing to do with the particular nature of that gentleman's connections with Alexander Fordyce. He certainly had his own reasons for forming and cultivating those connections; and as he had a power, as he says, to draw in a certain way upon Alexander Fordyce, it was surely intended that he should make use of that power when he found it his interest to do so. It accordingly appears, that he was deeply involved in this circulation; and as, in this instance, he received from us full value for such bills as he drew in our favour, besides the commission and charges, which he himself admits we paid, both upon the bills we received and upon the bills we gave, it was reasonable and just, as well as perfectly agreeable to universal practice, that when the bills which he drew were dishonoured in London, they should return upon him for payment. — As to the stipulation of risk with our Directors, which he pretends to have *omitted*, such a proposal would not only have been absurd in itself, and humiliating and disgraceful to the last degree in our Directors, to have agreed to, but would also have blown at once the credit of those very bills which he now holds out as so favourite an object at that period.

Part of the L. 11,200 of bills drawn in our favour upon Alexander Fordyce, and dishonoured in London, were returned upon us, and paid. The loss thence arising to us, as stated by Mr Fordyce himself, amounted to L. 1387, 10 s.; and in treating this subject, he seems every where anxious to contrast the large sum of L. 11,200, which came back, he says, upon his estate, with the smaller sum of L. 1387, 10 s. which he says was *all* the loss we sustained by the transaction. Vide p. 10. of Letter.

Upon the whole of this transaction, he asserts, that the loss *he* suffered was far greater than ours. Let us now examine the justice of his reasoning upon the subject. There was added, as he

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says, to his debts, in consequence of this transaction, the sum of L. 11,200. But his debts upon which the composition of 6 s. 6 d. a-pound was offered, being upwards of L. 240,000, it follows, that if the above transaction had never existed, his debts might have been about L. 230,000, his funds remaining the same as they actually were. If this had been the case, the dividend or composition of 6 s. 6 d. a-pound, allotted to the L. 11,200 of additional debt, being L. 3640, might have occasioned an additional dividend, or afforded an additional composition to the creditors of about 3 d. a-pound. So that if the transaction had never existed, Mr Fordyce would have been a bankrupt at the rate of 6 s. 9 d. a-pound; and as matters stood, he was a bankrupt at the rate of 6 s. 6 d.

Such was the real effect of the transaction upon Mr Fordyce's estate. His creditors may be said to have thereby suffered the loss of a dividend of about 3 d. a-pound of their debts. But as to Douglas, Heron, and Company, it is plain, that they suffered a twofold loss by that transaction. *First*, Mr Fordyce himself admits, that by the return of part of the bills they suffered an actual loss of L. 1387, 10 s. which they would not have suffered if the transaction had never existed. *2dly*, As the dividend or composition, in that case, would have been 6 s. 9 d. instead of 6 s. 6 d. they lost the benefit of the additional three pence a-pound upon the debt which would then have been due them *.

Such being the true result of the transaction to all concerned, it is difficult to conjecture the meaning of the author of this Address, when he so frequently asserts, that *he himself* suffered materially by this transaction. "I shall now," says he, p. 9. "show the loss which in the end I suffered upon these transactions, in consequence of the misfortunes which happened in June 1772." P. 10. "And that this heavy loss did fall upon me, and not upon you, was entirely owing to an omission of my own." P. 11.

* *Nota*, The amount of the debt, as actually due, was L. 22,373; and if from this is deduced the L. 4500 of Alexander Fordyce's bills, which in the person of the company became a charge upon the estate of John Fordyce, the debt would, in that case, have been L. 17,873, and the additional 3 d. a-pound thereon would have amounted to L. 223 : 8 : 3; so that the Company, instead of losing L. 1387, 10 s. would have gained L. 223 : 8 : 3.

“ The consequence has been, that the loss which I have mentioned upon your transactions, which ought in justice to have fallen upon you, has fallen upon me.” P. 20. “ You and I both suffered in the general calamity; but I suffered far the most.” From the account I have given of the transaction alluded to in these passages, Mr Fordyce’s creditors, not himself, were the only sufferers; because, as has been shown, they ought to have got an additional composition of 3 d. a-pound of their debts, if that transaction had never existed. When, therefore, he holds himself out as the unhappy sufferer, the assertions are unguarded. They attack either the heart or the understanding. They attack the *former*, if he himself is considered as the sufferer; because he can be considered to be such in no other way than by supposing, that if the additional debt of L. 11,200 had not been a charge upon his estate, the composition would have been still the same as it actually was, whereby he would have pocketed the composition of 6 s. 6 d. a-pound, corresponding to the above sum, instead of dividing it among the creditors. They attack the *latter*, if his creditors alone are to be considered as the sufferers, since it is difficult to perceive what title he has to transfer to himself the sufferings of his creditors, and to endeavour to awaken in his own favour that sympathy which belongs to the distresses of others. Had the consequences of that transaction been much more calamitous to his affairs; could he have said, that if it had never existed, he could have paid twenty shillings a-pound to his creditors; still he himself could not, with any propriety, have been denominated the sufferer. In this, as well as in the case which has actually happened, his affairs would have been in a bankrupt state: in both cases, his creditors would have been the sufferers; because in both they would have recovered less than their debts: in both cases his estate would, or ought to have been exhausted.

In this, as well as in other instances, the plan of the author seems to be, to magnify his own sufferings, and to lessen those of his creditors. He has accordingly, upon several occasions, affected to represent the losses arising to the Company through their connections with him and his partners, as trivial and insignificant; and, in particular, he is at pains to prove, by a long deduction, p. 13. that upon transactions to the amount of L. 29,620, the loss sustained by us was *no more*, he says, than L. 2816 : 6 : 10.

I shall only remark upon this very singular observation, that if we had lost in this proportion upon every transaction we entered into, our capital must have been annihilated in a very few months. And the observation will appear still more curious, when it is attended to, that at the very time when this loss was incurred, we had actually incurred all the other losses which we ultimately suffered through our unfortunate connections with those circulators.

Without entering into any further examination of the nature and state of the accounts, transactions, and settlements, mentioned in this letter, previous to the failure of Mr Fordyce and his partners in June 1772, when it is an admitted fact, that we became creditors to them in no less than L. 22,373, I must now beg leave to recall your attention to the merits of the proper question at issue, namely, Whether this large debt, acknowledged to be then justly due to you, is to all intents and purposes effectually discharged and extinguished without your knowledge, consent, or approbation, by the proceedings of some of your Managers subsequent to that period?

The particulars of the transaction of composition, by which this debt is said to be discharged, are fully laid before you in the Report of the Committee of Inquiry; and one chief ground upon which it is suggested, that the transaction is not effectual against the Company, is, That the Directors had no power, either express or implied, vested in them by their constituents, which could authorise them to compound that, or any other debt contracted to the Company, or to enter into any transaction whereby such debt was to be extinguished and discharged for less than the value.

It is an admitted fact, that the contract of copartnery confers no such powers upon your Directors. Indeed so far from this being the case, it appears upon perusal of the contract, that such supposed power in your Directors is inconsistent with one of the articles (art. 15.) expressly declared to be unalterable. I do not say, that in the ordinary transactions of copartnery special powers are necessary to render the deeds of individual partners, acting in name of the company, binding upon the whole; on the contrary, I am aware, that, in private copartneries, whatever may be the terms of the social contract, the acting partners may bind the company at large in every matter of ordinary administration relating to the business of the copartnery, or necessary

fary for carrying it on, and that each Partner is understood to be intrusted with a power from the Company for that purpose. That principle which is the basis of social dealings, which, by giving security to the public, animates and gives credit to their transactions, requires that this should be the case. Third parties transacting with a company, are not presumed to know, and are not bound to inquire, what are the particular clauses, terms, and regulations of the contract of copartnery. In dealing with the acting partners, they follow the faith of the whole; and it is just therefore in itself, as well as established by commercial principles, that in transactions relating to the business of the copartnery, and where the faith of the copartnery is pledged to the public or to third parties, the act of one partner transacting in name of the copartnery should bind the whole.

The same principles may perhaps prevail in a copartnery such as ours, with this difference however, that as we were publicly and universally known to be a banking company transacting our business by a set of directors annually chosen, and through the channel of certain cashiers, it may admit of doubt, how far the deeds of individual partners, not in office, acting in name of, but without powers from the company, would have been effectual against us.

But although, in matters of ordinary administration, and where the faith and security of the public is interested, it may be implied, in the nature of copartnery, that the acting partners may bind the whole; yet a variety of transactions may be supposed to occur, in which, as being beyond the ordinary powers of administration, the implied powers inherent in individuals must cease, and in which special powers alone from the partners themselves can give a sanction and validity to the proceedings. This proposition does by no means infringe the sacred principle of copartneries above mentioned. The line of distinction seems obvious, between the case where the ordinary power of administration is sufficient, and where a special power is required. Where the transactions are of such a nature as relate to the proper business of the copartnery, or are necessary for carrying it on, and as interest the faith and security of the public or of third parties, the acting partners may bind the company

at large ; but where the transactions are not of that nature, special powers are necessary from the partners themselves to authorise the proceedings.

The transaction of composition, however, now under your view, was a transaction evidently beyond the ordinary powers of administration understood to be vested in the partners of a company. It did not relate to the proper business of the Copartnery, which was to lend and to borrow money, nor was it in any shape necessary for carrying it on ; the affairs of the Company would have moved on just as smoothly if the transaction had never existed ; nor could any additional embarrassment in the management have arisen from a positive refusal upon the part of our Managers to accede to the proposed composition.—Neither can it be pretended, that there was here any engagement or obligation to be performed by the Company, in which the security of the public, or of third parties, was concerned in any respect.—The security of the Company indeed was to be diminished, and an obligation of debt, which was a property vested in each individual Partner *pro rata* of his concern in the Copartnery, was to be discharged and extinguished for less than that value which had formerly been advanced and paid for it by the Company, and in respect of which the obligation was contracted.—In short, the undoubted property of the Company was to be dilapidated : for altho' the funds of the bankrupts might not then be sufficient to pay their debts ; yet the obligation of debt, in so far as not extinguished by payment, still remained vested in the Partners. And have we not all of us been forced to contribute our proportions of what became necessary in default of that debt for paying our own engagements ? Do we not all of us this day labour under the pressure of that additional incumbrance ? and are not many of us now pledging our last stake, while the debt justly due us by these gentlemen might have rendered this effort unnecessary ?

Such being the case, it seems inconsistent with every principle, that the obligation of debt vested in the Partners, should be gratuitously discharged without their consent or approbation : Gratuitously, I say, because, in so far as the debt was not extinguished by payment, it was altogether a gratuitous act in our Managers to take upon them to discharge the obligation of debt, which still remained vested in the Partners *pro rata* of their stock. This was

was a transaction which, from its nature, necessarily depended upon the voluntary act of the creditors themselves : and as it will not be pretended that any private individual creditor was under the least obligation to accept of this composition, and to discharge his debt against his will, however generally the other creditors might have agreed to that scheme ; so the Partners of this Company, as the only proper creditors in the debt in question, were alone intitled to form their own resolutions upon the subject, and to accept of the composition or not as they thought fit. Indeed, as they were ultimately to be such deep sufferers by this act of benevolence, it was but reasonable that they should have a voice in deliberating upon it.

It has been urged in defence of this transaction, That private copartneries are in the practice of accepting of compositions ; and that the acting partners are understood to bind the whole by agreeing to such transactions in name of the company. How the fact may stand in the case of private copartneries, I do not pretend to say. I may venture, however, to affirm, that in every case of a private copartnery, where effectual transactions of this sort have been entered into, circumstances have occurred which essentially difference them from the present case. Perhaps the contract of copartnery will in some instances be found to confer powers to transact matters of that sort ; and there is in such case an end of every objection arising from want of powers. Perhaps in some cases the transaction will be found to have been homologated or confirmed by the acquiescence of the other partners, or by subsequent settlements among them, after the loss by the transaction has been brought to the debit of Profit and Loss ; but in societies or copartneries such as ours, and circumstanced as we now are, I am persuaded no precedent will be found of a transaction of this nature and extent entered into by the managers or acting partners, without the consent of their constituents having ever been found effectual against the Partners at large.

It will tend to illustrate the present argument to observe, that by the opinions of our writers on the law, and by the decisions of our supreme court, it seems established, that the acting partner of a private company cannot, without special powers, bind his fellow-partners, by entering into a submission, for himself, and in name of the company, of a company-claim ; and that any decree-
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arbitral pronounced upon such a submission will have no operation against the company. If this therefore is established in the case of a submission, it follows *a fortiori*, that the acting partners of a company cannot, without special powers from their fellow-partners, enter into a transaction of composition, which is a still stronger act than that of a submission: for in the case of a submission the claim itself is supposed to be doubtful; and the arbitrator is only to determine what would otherwise be determined by a court of law; whereas, in the case of a composition, the debt is acknowledged and ascertained, and the transactors take upon them to discharge a confessed obligation of debt for less than the value; or, in other words, gratuitously dispose of the property of their fellow-partners; since, as has been shown, it is a gratuitous act in so far as the debt is not extinguished by payment.

The acting partners therefore of a company, cannot, without special powers from their fellow-partners, enter into such a transaction: and as it will not be maintained, that our Directors had more extensive powers than the acting partners in private copartneries, I apprehend it is clear, that the transaction of composition complained of could not be effectually entered into without special powers from the Proprietors. Without such powers, our Directors had no title to engage in it; and as it is not pretended, that any powers were ever given them for that purpose, their proceedings must be ineffectual, and the persons whose debts they have pretended to compound and discharge must still remain debtors to the Company in the full amount of their debts, deducting such partial payments as may have been received, in the same manner as they remain debtors to such of their creditors as never acceded to the composition. Indeed it does not occur, that there is any solid ground for distinguishing between the Partners of our Company who never approved of or homologated the transaction of composition ineffectually entered into by our Managers, and such of the creditors of Mr Fordyce and his partners as never acceded to the composition; several of whom, it is believed, have recovered the full amount of their debts; and others of them, it is well known, are in the course of being paid.

Upon considering the terms of our contract of copartnery, and the nature of the transaction of composition complained of, I am led to think, that not only the Directors of our Company had no
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power to enter into such a transaction, but that not even a general meeting of Proprietors had power to authorise it to the effect of binding absent or dissenting Partners. No power, it will be observed, is by our contract vested in general meetings in matters of that sort. On the contrary, it seems adverse to and incompatible with the 15th article of the contract, which is declared to be immutable; and it does not therefore occur, upon what principle of law, or of justice, any general meeting could have authorised a transaction of this sort, by which the property of the Partners was to be taken from them, and gratuitously given away, without their own consent. Let it be supposed, that proposals for this transaction of composition had been regularly laid before a general meeting of Proprietors, and that the majority of the Partners present should have been disposed to authorise the transaction, while the minority disapproved of or protested against it; is it possible to imagine, when the terms of our contract are considered, that the proceedings of that majority could have had any operation against the dissenting partners, so as absolutely to discharge their interest in the obligation of debt upon which the composition was to be taken? — This debt was vested in the whole Partners of the Company *pro rata* of their shares of stock. They were each of them creditors to the bankrupt; and it would be inconsistent with the first principles of justice, that a right vested in them should, without their consent, or without powers from them, be annihilated and discharged by the proceedings of a majority. The Partners composing such majority might no doubt bind themselves by their own act and deed, as much as any other individual creditors of the bankrupt; but they certainly could have no title to take upon them to discharge the interest of such partners as had neither conferred powers upon them to do so, nor concurred in their proceedings.

If therefore the proceedings of a general meeting of Proprietors authorising such a transaction, could not, in virtue of our contract of copartnery, have been effectual against absent or dissenting Partners, it seems altogether inconsistent to suppose, that the proceedings of a few of our Directors, without the knowledge or approbation of any general meeting, could have any operation against us; and therefore it appears to me upon the most solid grounds, that the transaction of composition must be considered

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by any court of law, as altogether ineffectual against the Partners of the Company.

Besides the general ground already mentioned, arising from a total want of powers in the Directors of our Company effectually to conclude a transaction of this sort without the special consent of the Proprietors, there are other grounds of challenge stated in the Report of Inquiry; and particularly it thence appears, That although the Directors had truly been vested with sufficient powers, yet such powers were not, in this instance, exercised by any competent legal meeting of Directors, but by meetings where no quorum was present. This affords another most solid objection to the transaction; for there seems to be an end of every obligation, and of all legal administration, if transactions of this moment may be concluded without the requisite quorum *. But as this, as well as the other grounds of challenge mentioned in the Report, are there fully treated of, it is unnecessary for me to enlarge further upon them at present.

An attempt however is made in this Address to persuade you, that this transaction of composition was approved of by the general meeting of Proprietors in November 1772.— But it is equally false in fact as in argument, that this transaction was ever in any form or manner laid before or communicated to the Partners at that general meeting, or at any general meeting whatever. It is set forth in a note subjoined to p. 27. that an abstract of the state of the Company's affairs was laid before that meeting; and that a committee was named to explain the abstract to every Partner who might demand inspection or explanation thereof, or of the books of the Company; and from this it is argued, that the transaction of composition must be understood to have been laid before the Proprietors. But the nature of that abstract, and the purpose of the appointment of the committee to explain it, are either misunderstood or misrepresented by the author. The sole object in view at that general meeting was to get the burden of the annuities lately taken up, laid upon the

* *Nota*, Indeed if this is once admitted, it seems to follow, that a single Director, nay any one individual of our numerous body of partners, might have effectually bound the Company in any transaction he thought proper, which is a proposition that I imagine can hardly be maintained.

Company at large; and the above measure was only meant to quiet the minds of the Proprietors at the time, and could not be attended with any consequences, or lead to any discovery whatever. In particular, the abstract alluded to could not, in any manner, make known to the partners the transaction of composition; because, as the loss upon that transaction was not brought to the debit of Profit and Loss, and could not be so brought without the authority of a general meeting; so all that could be discovered from the abstract of the Company's affairs was, that Mr Fordyce and his partners were due certain sums to the Company: and these they still appear to be due *ex facie* of the Company's books, no transfer of the balance of the debt having ever been yet made to the debit of Profit and Loss.

Besides, the least reflection must satisfy any reasonable man, willing to listen to the plain information of common sense, and not swayed by improper influence, that it was absolutely impossible, from the nature of the thing, that the Partners of a Company, consisting of two three hundred members, who had intrusted the management of their affairs to Directors annually chosen, and who were assembled in a general meeting, to receive an account of that management, could, of themselves, upon such an occasion, make any useful investigation; or that they either had, or could reasonably be supposed to have, any proper channel of information as to the state of their affairs, other than the Report from their Directors. But to carry the matter so far as it is necessary for the author of this Address to do, and to tell you, that a transaction which required your special approbation, *was actually laid regularly and fully before you, in the manner directed by yourselves*, because the transaction might have been discovered upon a full investigation of the books and transactions of the Company, although the Report of your Directors was silent upon the subject, is not only a proposition absurd in itself, but, when all circumstances are attended to, it seems to me to be adding insult to injury. From this style of language, one would imagine, that, instead of our Directors being bound fairly to inform us of the particulars of their management, we were to be informed of nothing, unless we should happen to discover their secrets by accident.

As to the assertion, That the transaction was known to the Proprietors, I may well venture to say, that any knowledge which the Partners not immediately concerned in the transaction had acquired

Vide Note,
p. 28. of
Letter.

red of it, was of a very loose and general nature, founded upon imperfect conjectures and casual reports, which it cannot be supposed could engage their attention, when the matter had never been laid before them in a constitutional manner; and I firmly believe, that at least three fourths of the Partners, were not only then unacquainted with the state of that transaction, and the particular circumstances attending it, but remained so until these were lately made public by the Report of Inquiry.

The transaction of composition, therefore, can derive no aid from the proceedings of the General Meeting in November 1772: it must rest entirely upon the validity of the previous proceedings of the Directors, as fully stated in the Report; and it cannot, by any fair argument, be maintained, that a transaction of this importance was actually known to, confirmed, and approved of by the Proprietors at a General Meeting; because if these Proprietors had been led to make strict inquiry into that matter, they might have been informed, and might have discovered how it really stood. Indeed the transaction of composition was never, in any shape or form, brought before or communicated to the Proprietors at any General Meeting whatever; and the only attempt which appears to have been ever made towards bringing it before them, is a requisition upon the part of one of the Edinburgh Directors at a meeting of the 21st of July 1773, whereby he requires it to be entered in the minutes, that unless the settlement with Mr Fordyce did take place in a particular way, no settlement should be made with him, "until the accounts, together with a state of the affairs of Fordyce, Malcolm, and Company, and Fordyce, Grant, and Company, should be laid before a General Meeting of Proprietors." This attempt, however, or intention of laying the matter before the Proprietors, never went further, and is only to be discovered upon a perusal of the minutes of the Edinburgh Branch at that period.

Mr Fordyce seems confident of deriving much support from the circumstance of several settlements of accounts having taken place between him and the Managers of the Company after November 1772. He refers to settlements of the 12th March, 24th April, and 20th August 1773, and 22d August 1777; and he particularly founds upon a receipt or discharge of 20th August 1773, granted by Mr Home, the Company's manager; whereby he acknowledges the receipt of the composition-money, and grants

a discharge of the debt. These settlements, and this discharge, he represents as importing an homologation of the transaction of composition, and as an effectual bar to any future recovery of the debt. But the plain and solid answer to every argument founded upon this topic, is, That one and all of these settlements proceed upon the supposition, that there had been an effectual transaction of composition previously entered into, which bound the Partners at large; and accordingly the accounts and discharge before mentioned bear expressly, *That the composition had been agreed to by Douglas, Heron, and Company.* This however is not the fact: the transaction, it has been shown, was never communicated to the Proprietors, but rests solely upon the proceedings of a few of the Directors in the month of September 1772; and the very point in dispute being, Whether Douglas, Heron, and Company were bound by these proceedings, it seems altogether inconsistent with the integrity of fair argument to say, that a discharge proceeding upon the false hypothesis, That the Proprietors had actually agreed to the transaction, or upon the assumed hypothesis, That they were bound by the proceedings of their Managers, can be pled as a confirmation of the transaction. If the composition was an effectual act, it necessarily implied a discharge as strong as could afterwards be granted: and, on the other hand, it seems plain, that if the composition was not an effectual act, the discharge that was afterwards granted by our Manager, under the belief that the previous composition had been effectual, must fall to the ground. So that it is difficult to perceive how the subsequent discharge granted by Mr Home can in any shape affect the question at issue.

Besides, it is evident, that, when the circumstances are attended to, the plea of homologation as arising from the subsequent settlements and discharge refutes itself. Had these been made or granted by the *Proprietors*, there might have been some foundation for the argument; but it will be observed, that the matter was never in any shape, or at any period, laid before them; and that the discharge is granted by Mr Home *as the Company's Manager*, and consequently can have no greater effect than the act itself which is said to be homologated. It has already been shown, that the Managers of our Company had no power, either express or implied, vested in them, which could authorise the transaction to the effect of binding the Partners at large;—it

has further been shown, that even a general meeting of Proprietors could not have authorised such a transaction, to the effect of binding absent or dissenting Partners ; — and such being the case, it is perfectly inconsistent to suppose, that the ineffectual act of the Managers originally agreeing to the composition, was homologated or confirmed by a subsequent act, equally ineffectual, of another set of Managers, in whom no sufficient powers were or could be vested for that purpose.

It is also pled in support of the transaction, That it is homologated by the acquiescence of the Company for so long a period : and this objection will no doubt meet us in every question that may happen to be brought upon the Report of Inquiry. But when the situation of the Company and the accumulating scene of distress in which we were involved after the 1772 is attended to, I am persuaded, that any argument founded upon supposed acquiescence must be viewed in a most unfavourable light. We may be considered to have been for some time under a sort of incapacity of inquiring into the particulars of our affairs ; and after a regular inquiry was appointed to be made, the affairs were found involved in such obscurity as almost baffled the attempts of those who undertook the business.

I therefore apprehend, that neither the settlements and discharges founded on by Mr Fordyce, nor the supposed acquiescence upon the part of the Company, can infer any sort of homologation of the transaction entered into by our managers in the year 1772 ; but that the question must be left to be determined upon its original merits, viz. the effect and validity of the proceedings of our Managers at that period to bind the Partners at large.

The Author of this Address has endeavoured to justify the transaction of composition upon motives of expediency ; and he thence takes an opportunity of enlarging upon the beneficial tendency of the modern practice of compositions. No body will doubt, that the Author is sincere in the observations he has made upon these favourite topics ; and had the consent of the Proprietors of this Company been asked when their property was about to be so freely disposed of, arguments such as these might, without impropriety, and with less indelicacy, have been made use of in order to induce them to conclude the transaction. What effect those arguments might have had upon the Proprietors, I cannot pretend to say ; and although I think I might safely leave the author

thor in full possession of what he has said upon the subject, yet I must observe, that I cannot perceive the most distant expediency resulting, in any view, to our Company from that transaction.

We unquestionably performed every engagement incumbent on us at that unhappy period. It cannot be pretended, that the transaction tended to relieve us of a single difficulty, or that our affairs would have been in any degree more embarrassed than they were, if our Managers had refused to accede to the composition. In what, therefore, consisted the boasted expediency of this transaction, by which our Managers took upon them to discharge a large acknowledged debt for the trifling consideration of 6 s. 6 d. a-pound, payable at a distant period? Is it to be imagined, that the Company would have recovered less than the composition-money, if the transaction had not been entered into, and if we had trusted for the recovery of our debt to the common course of events? And supposing there might have been some small eventual short recovery less than the composition, was this, in any reasonable view, to be compared to the immediate and certain loss brought upon the Company by an absolute discharge of so large a debt? Much embarrassment, and inextricable difficulties, are held out by the author as consequences that must certainly have ensued to his affairs from a failure in the plan of settling by composition. What justice there may be in this, it is unnecessary to inquire; since it will be observed, that though our Managers had refused to accede, it does not from thence follow, that the plan of a composition would not have taken place as to the other creditors who did accede. On the contrary, before the proposals of composition were laid before our Managers, it appears, that the plan had been agreed to by the greatest part of the creditors; and there was therefore no necessity for our Managers plunging so inconsiderately as they did into that transaction. Accordingly several of the creditors in fact never acceded; and it does not occur, that our Company could, in any point of view, have suffered, if our Managers had also refused to concur in the composition, or that we would have been in a worse condition than the non-acceding creditors, who will without doubt render their whole debts effectual.

I cannot, therefore, discover any real expediency resulting to us from this transaction; and, at any rate, if there was expediency in it, it was but reasonable that the Partners themselves, who were the proper creditors in the debt proposed to be compounded,

pounded, should be the judges of that expediency, and should at least have had the privilege of deliberating upon the subject.

Upon this subject of expediency, the author has further endeavoured to persuade you, that the subsequent loan of L. 29,000, which he seems to view as a necessary appendage of the previous composition, as well as a confirmation of it, was likewise a beneficial and expedient transaction for you. This loan was another of the splendid transactions entered into by your Managers during that busy period, without your knowledge, consent, or approbation; although, at the very time it was granted, you were assembled in a general meeting.—It is unnecessary to enlarge upon the particulars of it at present. They are fully stated in the Report; and let the disguise thrown over it be ever so artful, it is impossible to persuade any reasonable man, that it was either prudent or justifiable to enter into that transaction, by which the name and credit of the Company was to be still more prostituted, by unnecessarily throwing into the circle this large additional sum of their bills at a period of such distress. As to the pretence made use of in justification of the loan, namely, That large tangible funds were immediately impressed in the hands of the Company for answering their urgent necessities, it is like the empty *tub*, which is somewhere said to be thrown out by seamen, upon certain occasions; and which may be well known allegorically by the partners of this Company; and I am persuaded, that the author would not have endeavoured to amuse you with such a *tale*, unless he had relapsed into that refined and dangerous speculation which at former periods had so much enlarged and enlightened the ideas of our Managers.

Is it not obvious, that if we received any trifling present accommodation by that transaction, it must have been of a very temporary nature, gradually vanishing as the bills granted by the Company became due? And besides, if the matter were candidly examined, it would appear, that the nature of the accommodation is by no means properly represented. In particular, you are told, that you borrowed L. 14,000 upon the estate of Torrerie; whereas the fact is, that there was no real money-transaction upon that occasion: the only accommodation thereby procured to the Company was, that Mr Grant, the partner of Mr Fordyce, to whom the estate of Torrerie belonged, granted a bond upon it for L. 14,000 in favour of the Company, as in part of the funds impressed in
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their hands when they granted the loan to Mr Fordyce; and this L. 14,000 bond the Company afterwards conveyed to your parliamentary trustees, and lodged with them along with your other heritable securities. But when it is attended to, that the estate of Torrerie is very much inferior in value to the sums secured upon it, and that the Company may of course be thrown into a large advance on that account, it will not appear that this was a very beneficial branch of the transaction. Indeed, it is certainly true, that instead of any substantial accommodation derived to the Company from that transaction, they had difficulty to get the funds impressed in their hands converted into cash, so as to answer the bills as they became due; and they accordingly very soon fell in advance a considerable sum, and remained so for two years, as Mr Fordyce himself admits.

The author has concluded his Address with an offer which he makes you, and which seems to be as singular in its nature as it is singular in the circumstances which give rise to it. He says, That he and Mr Grant are sufferers by the transaction of composition; and that, if you will take it off their hands, and come in their place, they will give you a premium of a thousand pounds.

The idea of a man being a sufferer by paying 20 s. a-pound of his lawful debts, is to me inconceivable; and therefore, after a man has discharged the full amount of his debts, whether from his own estate alone, or by the interposition of others, I could not help considering it as an abuse of language, and as discovering a great want of propriety, if that man should tell the world, that he was a sufferer by paying his lawful debts. But if we suppose a man, who, finding his affairs in disorder, has applied to his creditors, and prevailed on them to accept of a composition of 6 s. 6 d. a-pound in full of their debts, and who has actually made payment to them of that composition, it seems to be a most uncommon effort of gratitude and ingenuity in that person to endeavour to persuade his creditors, and the world, that he has been a sufferer by paying even that composition; more especially when it is considered, that whatever was the state of the affairs of the bankrupt, and admitting that his proper estate could not have yielded one shilling a-pound, it ought yet to be deemed by every reasonable person a singular obligation conferred by the creditors upon
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